

Research Update:

Qualitas Compania Upgraded To 'mxAAA' On Stronger Capital; Qualitas Controladora And **Subsidiary Ratings Affirmed**

October 28, 2021

Overview

- Quálitas' consistent capital strengthening, through its retained profits will result in a more stable and predictable capitalization for the next two years. In this sense, Quálitas' capitalization will be higher and above our 'AA' category benchmark, according to our capital framework. Therefore, we revise our capital and earnings assessment on Quálitas to strong from satisfactory.
- In addition, we're raising our long-term national scale issuer credit and financial strength ratings to 'mxAAA' from 'mxAA+' and affirming its short-term issuer credit rating of 'mxA-1+' on Quálitas Compañía de Seguros S.A.B. de C.V. (Quálitas Compañía).
- At the same time, we're affirming our global scale 'BB+' long-term credit issuer rating on the non-operating holding company, Qualitas Controladora S.A.B. de C.V. (QualCon), reflecting the degree of structural subordination to policyholders' obligations. Finally, we're affirming our long-term 'BBB-' issuer credit and financial strength ratings on its U.S.-based insurance subsidiary, Qualitas Insurance Co. (QIC).
- Despite Quálitas' improved capitalization, our 'BBB' foreign currency rating on Mexico limits the group's creditworthiness, because we don't believe Quálitas could withstand a sovereign default because of its high exposure to Mexico in terms of its business volume and investment portfolio.
- The negative outlook on QualCon and QIC reflects that on Mexico, which constrains Quálitas' group creditworthiness. On the other hand, the stable outlook on Quálitas Compañía remains stable, reflecting the outlook on national scale rating on the sovereign.

Rating Action

On Oct. 28, 2021, S&P Global Ratings raised its national scale issuer credit and financial strength ratings on Quálitas Compañía to 'mxAAA' from 'mxAA+'. We also affirmed our short-term national

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scale issuer credit rating on this entity at 'mxA-1+'. At the same time, we affirmed our 'BB+' global scale issuer credit rating on QualCon and our 'BBB-' global scale issuer credit and financial strength ratings on QIC. The outlook on QualCon and QIC remains negative, while the outlook on Quálitas Compañía remains stable.

Rationale

Quálitas' consistent capital strengthening, through its cumulative profits, will result in a more stable and predictable capitalization for the next two years. In this sense, we expect the company's capital to remain constant in the next two years thanks to its strong earnings capacity and changes in its capital management policy. Although Quálitas' net income will return in 2021 and 2022 to its five-year average--due to the rebound in the auto insurance claims and a more stable net premium earned--the company will maintain solid profitability, supporting capital generation. Moreover, Quálitas recently announced changes to its dividend policy--the payout ratio will be 50%-90% of previous year's net income, instead of its capital surplus. This will provide greater certainty over the company's dividend payments. We also expect Quálitas to cancel less stocks from its repurchase program in the next two years. Therefore, Quálitas' capitalization will remain above our 'AA' category benchmark, according to our capital framework. However, our assessment is partly limited, given that we forecast Quálitas' total adjusted capital (TAC) will be less than \$1 billion or its equivalent in Mexican pesos. We consider relatively that small TACs are more vulnerable to large one-time events than our capital model can capture. Finally, we revise our capital and earnings assessment on Quálitas to strong from satisfactory.

But Quálitas' group credit profile and ratings remain limited to the 'BBB' foreign currency rating on Mexico. Quálitas Compañía is the group's main operating subsidiary, which operates only in Mexico's auto insurance segment. Additionally, Quálitas Compañía's investment portfolio is highly concentrated in Mexican government debt. Therefore, we consider Quálitas' group creditworthiness is limited by Mexico's sovereign foreign currency ratings, reflecting our view that the company wouldn't have the capacity to withstand a sovereign default. We rarely rate an insurer above the long-term foreign currency sovereign rating if the majority of the company's business volume or investment portfolio are allocated in the country of domicile, given that insurers are affected by many of the same economic factors that cause sovereign stress. Furthermore, our rating on QualCon is two notches below the group's credit profile (GCP), reflecting the degree of structural subordination to policyholders' obligations. Finally, our rating on QIC reflects its highly strategic subsidiary status. Therefore, the rating on QIC is one notch below Quálitas' GCP.

QualCon is the non-operating holding company and parent of Quálitas Compañía and QIC, that latter of which focuses on the Mexico-U.S. cross-border business. QualCon also has smaller insurance operations in El Salvador, Costa Rica, and Peru.

Quálitas' strong brand recognition and efficient distribution channels will allow the company to grow in 2022-2023 and continue generating solid profitability. Despite Mexico's GDP contraction during 2020 because of the pandemic, Quálitas was able to keep its gross written premium (GWP) slightly below the 2019 level and to increase its bottom-line results nearly 27%. The slip in GWP was due to a contraction of the loss ratio, because of the drop in country's mobility due to the lockdowns during the pandemic. Higher results stemmed from Quálitas' agent distribution channel, which has been one of its key strengths. However, we believe that Quálitas has the challenge to continue growing in a depressed auto industry in 2021-2022. On the other

hand, we expect Quálitas' profitability to return to historical levels, reflected in a combined ratio of 93%-95%, and return on revenues and return on equity of about 12% and 20%, respectively. However, we consider that Quálitas' lack of business diversification is a disadvantage, compared with peers with broader business diversifications. This limits our competitive position assessment on it.

Finally, we expect Quálitas to continue expanding its operations outside Mexico, which will diversify its insurance portfolio. However, we don't expect this to occur until the share of the Mexican operations drops to less than 80% of the total portfolio.

We expect Quálitas to maintain its conservative investment strategy and underwriting discipline. Quálitas' investment portfolio is mainly allocated in the Mexican government debt (65%), investment-grade corporate bonds (10%), investment in equity (15%) and speculative-grade corporate bonds (10%). On the other hand, we also expect the company to continue limiting its exposure to multiannual policies (25% of the total portfolio) and remain cautions on underwriting new risks in the future, such as health insurance. Finally, in our opinion, Quálitas has an experienced senior management, a suitable management and governance structure, and an appropriate risk management framework for its underwritten risks.

Outlook

The negative outlook on QualCon and QIC reflects that on the foreign currency sovereign rating. The negative outlook on Mexico indicates the possibility of a downgrade over the coming year due to a potentially weaker fiscal profile, given off-budget risks mostly from Petróleos Mexicanos (PEMEX) amid a comparatively low non-oil tax base and fewer fiscal buffers.

The outlook on the national scale rating on Quálitas Compañía is stable. We now consider Quálitas Compañía's creditworthiness is stronger than those of other insurers that we rate in México, and the outlook on it reflects the national scale outlook on the sovereign.

Upside scenario

We could revise in the next two years our outlook on QualCo and QIC to stable if we revise our outlook on Mexico to stable. Quálitas Compañía already has the maximum possible rating on Mexico's national scale.

Ratings Score Snapshot

	То	From
Business Risk Profile	Satisfactory	Satisfactory
IICRA*	Intermediate Risk	Intermediate Risk
Competitive Position	Satisfactory	Satisfactory
Financial Risk Profile	Strong	Satisfactory
Capital & Earnings	Strong	Satisfactory
Risk Exposure	Moderately low	Moderately low
Funding Structure	Neutral	Neutral

	То	From
Modifiers	0	0
Governance	0	0
Liquidity	Adequate	Adequate
Comparable Ratings Analysis	Neutral	Neutral
Support	0	0
Group Support	0	0
Government Support	0	0

^{*}Insurance Industry And Country Risk Assessment. NB: Support does not consider Ratings Above Sovereign criteria.

Related Criteria

- Criteria | Insurance | General: Insurers Rating Methodology, July 1, 2019
- General Criteria: Group Rating Methodology, July 1, 2019
- General Criteria: Methodology For National And Regional Scale Credit Ratings, June 25, 2018
- General Criteria: Methodology For Linking Long-Term And Short-Term Ratings, April 7, 2017
- General Criteria: Ratings Above The Sovereign--Corporate And Government Ratings: Methodology And Assumptions, Nov. 20, 2013
- General Criteria: Principles Of Credit Ratings, Feb. 16, 2011
- Criteria | Insurance | General: Refined Methodology And Assumptions For Analyzing Insurer Capital Adequacy Using The Risk-Based Insurance Capital Model, June 7, 2010

Ratings List

Ratings Affirmed

Qualitas Controladora S.A.B. de C	c.v.			
Issuer Credit Rating	BB+/Negative/			
Qualitas Insurance Co.				
Issuer Credit Rating	BBB-/Negative/			
Financial Strength Rating	BBB-/Negative/			
Upgraded				
	То	From		
Qualitas Compania de Seguros, S.A. de C.V. y Subsidiarias				
Financial Strength Rating				
CaVal (Mexico) National Sca	ale mxAAA/Stable/	mxAA+/Stable/		

Upgraded; Ratings Affirmed

	То	From			
Qualitas Compania de Seguros, S.A. de C.V. y Subsidiarias					
Issuer Credit Rating					
CaVal (Mexico) National Scale	mxAAA/Stable/mxA-1+	mxAA+/Stable/mxA-1+			

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